

# Talent Attraction Evaluation Model based on Data from Shenzhen City

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**Abstract.** What this topic needs to solve is the evaluation of the level of attraction of urban talents. According to the needs of talents, the level of urban talent attraction can be measured from the four dimensions of urban development prospects, income consumption level, living environment and government influence. The Analytic Hierarchy Process and The Entropy Method are used to combine the weights of the comprehensive decision-making indicators to ensure an objective evaluation of the level of talent attraction. In the analytic hierarchy model, each element is sorted according to importance, and a pairwise comparison matrix is constructed. Then, through the consistency pairwise comparison matrix, the weight of each element can be obtained according to the sum method. In the entropy model, the objective weights are made more objective and accurate. Finally, the combination weights, taking the comprehensive value of its weight as the comprehensive weight of the index, reducing the subjective randomness in the process of determining the weight of the index, making the evaluation result more objective and reliable.

**Keywords:** Analytic hierarchy process, entropy method, combined empowerment.

## 1. Subject Background

In the context of increasing competition for talents in countries all over the world and across the country, a city must maintain its competitive vitality and innovation. We must keep pace with the times but not blindly adjust the relevant talent attraction policy. In 2018, Shenzhen will increase the reform of the business environment as an important task to attract more outstanding high-tech enterprises and outstanding talents. For most people, the first concern is pre-development; the second is income; again the environmental factor. Based on this background, the following questions are answered: According to the mathematical model and the collected data, quantitative evaluation of the talent attraction level of Shenzhen City. It also made a quantitative evaluation of the impact of the government's "strengthening measures on the reform of the business environment" on the attractiveness of talents.

## 2. Model Establishment and Solution

### 2.1 Analytic Hierarchy Process.

According to the previous research results and the unique situation of Shenzhen itself, the Shenzhen talent attraction index system constructed by this paper mainly includes three levels of secondary indicators. The first layer is the target layer, which is based on the evaluation of talent attraction in Shenzhen. The second level is the criteria layer, which mainly includes the four dimensions of urban development prospects, income consumption level, living environment and government influence. The third layer is the indicator layer, which mainly includes 15 aspects such as per capita GDP, contribution rate of the tertiary industry, and investment in fixed assets.

### 2.2 Solving the Largest Eigenvalue and Eigenvector

Find the eigenvector (normalized) of each pairwise comparison matrix corresponding to the largest eigenvalue ( $\lambda_{max}$ ) of A as the weight vector  $\omega$ , that is,  $\omega$  is satisfied:

$$A\omega = \lambda\omega \quad (1)$$

Find the eigenvalues of each matrix, and the eigenvectors (after normalization) are shown in Table 1 below.

**Table 1. Eigenvalues of pairwise comparison matrices, eigenvectors**

| Matrix | Maximum Eigenvalue $\lambda_{max}$ | Feature Vector (after normalization) $\omega$ |
|--------|------------------------------------|---|
| A      | 4.0155                             | [0.461,0.242,0.109,0.187]                     |
| B1     | 3.0092                             | [0.54,0.3,0.163]                              |
| B2     | 3.0015                             | [0.414,0.287,0.3]                             |
| B3     | 4.0458                             | [0.295,0.315,0.235,0.155]                     |
| B4     | 5.1725                             | [0.219,0.135,0.250,0.172,0.227]               |

### 2.3 Judgment Matrix for Consistency Check

In order to make a logical consistency of the importance of the influencing factors, a consistency test is required. For each judgment matrix, the consistency ratio is calculated. If the consistency ratio is less than 0.1, the test passes; if not, the judgment matrix needs to be reconstructed. Step 1: Calculate the consistency indicator CI:

$$CI = \frac{\lambda_{max} - n}{n - 1} \quad (2)$$

Step 2: Find the corresponding average random consistency indicator RI in Table 2:

**Table 2. The value of Random consistency indicator RI**

| n  | 1 | 2 | 3    | 4   | 5    | 6    |
|----|---|---|------|-----|------|------|
| RI | 0 | 0 | 0.58 | 0.9 | 1.12 | 1.24 |

Step 3: Calculate the consistency ratio CR

$$CR = \frac{CI}{RI} \quad (3)$$

When  $CR < 0.1$ , the judgment matrix is considered acceptable; when  $CR \geq 0.1$ , the judgment matrix should be modified until it is acceptable. Find the CI, CR of each matrix as shown in Table 3.

**Table 3. CI, CR value.**

|    | A      | B1     | B2     | B3     | B4     |
|----|--------|--------|--------|--------|--------|
| CI | 0.0052 | 0.0046 | 0.0008 | 0.0153 | 0.0431 |
| RI | 0.0058 | 0.0079 | 0.0014 | 0.0169 | 0.0385 |

If the value of CR is less than 0.1, the degree of inconsistency of A is within the allowable range.

### 2.4 Urban Attractiveness Factor Indicators and Weights Induction

Urban attractiveness factor indicators and weights are summarized in Table 4.

**Table 4. Urban attractiveness factor indicators and weights induction**

| Evaluation target | Evaluation of primary indicators | Evaluation of secondary indicators         | Data used in the evaluation indicators(2011-2016) | Weights |
|-------------------|----------------------------------|--|---|---------|
| Talent attraction | Urban development prospects      | gross domestic product                     | gross domestic product                            | 0.249   |
|                   |                                  | Contribution rate of the tertiary industry | Contribution rate of the tertiary industry        | 0.138   |
|                   |                                  | Fixed assets investment                    | Fixed assets investment                           | 0.075   |
|                   | Income level                     | Average wage of employees                  | Average wage of employees                         | 0.100   |
|                   |                                  | Consumer price index                       | Consumer price index                              | 0.069   |
|                   |                                  | Resident disposable income                 | Resident disposable income                        | 0.073   |
|                   | living environment               | traffic                                    | traffic   | 0.032   |
|                   |                                  | education                                  | education   | 0.034   |
|                   |                                  | air quality                                | air quality                                       | 0.026   |
|                   |                                  | Health care institution                    | Health care institution                           | 0.017   |
|                   | Government influence             | Industrial Development                     | Industrial Development                            | 0.041   |
|                   |                                  | Commercial land                            | Commercial land                                   | 0.025   |
|                   |                                  | Financial development                      | Financial development                             | 0.046   |
|                   |                                  | Trade development                          | Trade development                                 | 0.032   |
|                   |                                  | Industrial Development                     | Industrial Development                            | 0.042   |

AHP weights matrix:

$w = [0.249, 0.138, 0.075, 0.100, 0.069, 0.073, 0.032, 0.034, 0.026, 0.017, 0.041, 0.025, 0.046, 0.032, 0.042]$ .

## 2.5 Entropy Method

The concept of entropy originated from thermodynamics, and later Shannon introduced information theory. According to the definition and principle of entropy, when the system has  $n$  possible (independent) states,

First find the forward indicator:

$$x'_{ij} = \frac{x_{ij} - \min\{x_{1j}, \dots, x_{nj}\}}{\max\{x_{1j}, \dots, x_{nj}\} - \min\{x_{1j}, \dots, x_{nj}\}} \quad (4)$$

$x'_{ij}$  is the value of the  $j$ th indicator of the  $i$ -year ( $i=1, 2, \dots, n; j=1, 2, \dots, m$ ), for the sake of convenience, the normalized data is  $x_{ij}$ .

Calculate the proportion of the  $i$ -year in the  $i$ -th year under the index:

$$p_{ij} = \frac{x_{ij}}{\sum_{i=1}^n x_{ij}}, i = 1, \dots, n; j = 1, \dots, m \quad (5)$$

Calculate the entropy of the  $j$ th indicator:

$$e_j = -k \sum_{i=1}^n p_{ij} \ln(p_{ij}) \quad k = \frac{1}{\ln(n)} > 0, e_j \geq 0 \quad (6)$$

Calculate information entropy redundancy:

$$d_j = 1 - e_j \quad (7)$$

Calculate the weight of each indicator:

$$\omega_j = \frac{d_j}{\sum_{j=1}^m d_j} \tag{8}$$

Calculate the combined weights of each indicator:

$$s_i = \sum_{j=1}^m \omega_j p_{ij} \tag{9}$$

The weights obtained by the entropy method are as follows:

$s = [0.3240, 0.1624, 0.1098, 0.0163, 0.0786, 0.0803, 0.0094, 0.0162, 0.0231, 0.0122, 0.0390, 0.0119, 0.0427, 0.0320, 0.0420]$

**2.6 Combination Empowerment**

In order to make the determination of the weight of the evaluation index more scientific and accurate, this paper combines the analytic hierarchy process with the entropy method, and takes the comprehensive value of its weight as the comprehensive weight of the indicator. The two methods complement each other and can fully consider the expert's knowledge. And experience, can reduce the subjective randomness in the process of determining the weight of indicators, making the evaluation results more objective and reliable, and the comprehensive weight calculation formula is

$$z_j = \frac{w_j s_j}{\sum_{j=1}^m w_j s_j} \tag{10}$$

Where  $w_j$  is the weight value obtained by the analytic hierarchy process, and  $s_j$  is the weight value obtained by the entropy method. Get the integrated weight value:

$z = [0.1153, 0.1043, 0.1297, 0.0144, 0.0255, 0.0144, 0.0261, 0.0424, 0.0788, 0.0634, 0.0842, 0.0422, 0.0822, 0.0885, 0.0885]$ .

**2.7 Importance Scale**

The importance scale table is shown in Table 5.

Table 5. Importance Scale

| index  | 6     | 5         | 4         | 3         | 2        | 1    |
|--|-------|-----------|-----------|-----------|----------|------|
| gross domestic product                                   | >180  | 150-180   | 120-150   | 90-120    | 60-90    | <60  |
| Contribution rate of the tertiary industry(%)            | >75   | 65-75     | 55-65     | 40-55     | 30-40    | <30  |
| Fixed assets investment                                  | >0.55 | 0.45-0.55 | 0.35-0.45 | 0.25-0.35 | 0.2-0.25 | <0.2 |
| Average wage of employees                                | >110  | 90-110    | 70-90     | 50-70     | 40-50    | <40  |
| Consumer price index                                     | >800  | 700-800   | 600-700   | 500-600   | 400-500  | <400 |
| Resident disposable income                               | >6    | 5-6       | 4-5       | 3-4       | 2-3      | <2   |
| Average number of buses per 10,000 people                | >14   | 13-14     | 12-13     | 11-12     | 10-11    | <10  |
| Average number of medical institutions per 10,000 people | >3    | 2.5-3     | 2-2.5     | 1.5-2     | 1-1.5    | <1   |
| One-day air quality days                                 | >360  | 340-360   | 320-340   | 280-320   | 240-280  | <240 |
| Average number of secondary schools per 10,000 people    | >30   | 25-30     | 20-25     | 15-20     | 10-15    | <10  |
| Industrial Development(%)                                | >20   | 15-20     | 10-15     | 5-10      | 1-5      | <1   |
| Import and export total index                            | >120  | 110-120   | 100-110   | 90-100    | 80-90    | <80  |
| Commercial land(Billion)                                 | >2.5  | 2.0-2.5   | 1.5-2.0   | 1.0-1.5   | 0.5-1.0  | <0.5 |
| Financial growth rate(%)                                 | >16   | 13-16     | 8-13      | 4-8       | 0-4      | <0   |
| Factory gross output value growth rate (%)               | >115  | 112-115   | 108-112   | 104-108   | 100-104  | <100 |

## References

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