Study on Pricing Decisions of Cold-chain Logistics under Imperfectly Competitive Market

Shusheng Sun
School of Management
Wuhan University of Science and Technology
Hubei, 430081
sunshusheng@wust.edu.cn

Abstract—Cold-chain logistics exists throughout people’s daily life. Numerous cold-chain logistics enterprises continuously look for methods of cost reduction and profit increase costs in business process. Pricing is the most important part involving each enterprise which participates in the whole process of distribution supply chain. Based on Stackelberg Game Theory, this paper introduced the fourth party logistics as the service provider of cold-chain logistics and studied retailer and the fourth party logistics’ pricing strategies. Results show that cold-chain supply chain with centralized decision-making earns more profits than non-cooperative game decentralized decision-making. Example results have proved the effectiveness of the conclusion.

Keywords —cold-chain logistics; the fourth party logistics; pricing decisions; stackelberg

I. INTRODUCTION

Fresh agricultural product cold-chain logistics generally refers to the special supply system in which meat, poultry, aquatic products, vegetables, fruits, eggs and other fresh agricultural products are always in specified and physiological needed low temperature environment in procedures of product processing, storage, transportation, distribution and retail so as to guarantee product quality, quality safety, reduce losses and prevent pollution. Cold-chain logistics enterprises are in large operation scale earning good economic benefits. As the returns to scale increase, the actual marginal costs decline, which is completely accordance with the characteristics of imperfect market competition. Thus, appropriate pricing in numerous cold-chain logistics distribution process plays a crucial role in improving the operation efficiency of cold-chain logistics.

In 1999, Anderson Consulting [1] defined the fourth party logistics provider as “an organization integrating its own and other organizations’ resources, capacity and technology to design, construct supply chain and provide extensive solutions for customers”. Surveys show [2] that 90% of enterprises cooperating with the fourth party logistics apply the strategy for above-mentioned reasons. Participants in the supply chain establish closer relationship with the fourth party logistics, support cost cutting actions, and flexibly take measures to cope with the uncertainties of supply and demand and finally positively impact the terminal end of supply chain.

Deng and Yano [3] studied the alliance pricing and production decision of single product manufacturer under the circumstance of capacity restricts and price sensitive demand within a limited cycle. Bernstein and Federgruen [4] studied the single cycle supply chain model, and the alliance pricing and purchasing problem when retailers avoid demand drain under imperfect competition. Mukho Padhyay and Setaputra [5] studied the price optimization decisions of retailer and recovery product handling service provider—the fourth party logistics under return policy. Liu Yuxiang and Zhang Jihui [6] found that there exist the only optimal pricing purchasing joint decision in supply chain by studying the joint contract made of restrictive returns contract and sales rebates contract aiming at problem that random demand depends on the price. Liu Xiaoyun and Wang Yanjie [7] studied when ordinary enterprises are not equipment with professional skills of processing reverse logistics, and obtained the optimal price strategy of the fourth party logistics and retailer through game theoretical model. Li Jianfeng, etc. [8] used share option and game theory to analyze the coordination between the optimal decision and supply chain in the environment of uncertain logistics service so as to obtain the integrator’s optimal procurement amount and the supplier’s optimal option pricing decision. Jiang Shiyong, etc.[9] established centralized decision-making model considering avoiding product risk, environmental protection and other factors, and analyzed revenue sharing coefficients, risk aversion and the impact of whole supply chain member enterprises on each other.

Different with above literatures, this article studied cold-chain logistics service provider, i.e. The secondary cold-chain supply chain pricing model made of the fourth party logistics and related retailer. Apply the realistic micro background of imperfectly competitive market and use Stackelberg Game Theory model to research the pricing strategy of retailer and the fourth party logistics with distributed decision. In the whole game theory, there are two game parties, the leader and the follower. The leader knows that the follower will observe their choices and the latter will remain their strategy. Thus the leader has the advantage of first
move. But the leader must make decisions and commitment without random modification or strategy withdrawal, which means that as long as the leader has made decisions, the leader must insist to the end. Or the advantage of first move will disappear. Then come into the conclusion through practical examples after comparing decentralized decision-making and centralized decision-making: the profit of the whole supply chain with centralized decision-making will reach the optimal level.

II. PROBLEM STATEMENT AND FUNDAMENTAL ASSUMPTION

Assume the whole supply chain system is made up of a manufacturer, a retailer, and a fourth party logistics service provider and the fourth party logistics party has functions of the third party logistics. Cold-chain product manufacturer entrusts the fourth party logistics to deal with the product transportation issue by paying commission M. 4PL supplier purchases products from manufacturer at the price of \( h \) and then transports to the retailer after simple processing. Assume customers are provided with products all at the same price with no change. Only the single-track fourth party logistics service provider and the retailer are taken into consideration in the whole process of pricing.

Relevant parameters show that 4PL purchases products at the unit cost of \( c_2 \) and wholesale price of \( p_1 \), available to satisfy all order demand of relevant retailers. \( p_1 > c_1 \). Retailer obtains commodities from 4PL and sells to customers at the price of \( p_2 \), at selling costs of \( c_2 \), with relevant loss costs of \( s \) during the transportation, and product basic demand amount of a product of transportation occupation proportion before and after entering into market as \( \rho \), product price elasticity of demand as \( \alpha_i (i=1,2,.) \), price sensitivity of demand for market as \( \beta_i (i=1,2,.) \), product demand and customer’s sensitivity to incomplete market completion policy as \( \gamma \) and \( \lambda \) respectively, product loss as \( R \), cardinal number of loss as \( b \), product residual value as \( e \), and product loss amount meeting the condition of \( R = b + \lambda s \).

Demand function of 4PL manufacturer and retailer are impacted by market price respectively and fluctuates depending on the influence of incomplete competition market policy. Based on the researches of Yue and Liu [10], simplify the model, and assume that demand function as the linear function of price, the demand of 4PL market as \( D_1 = (1 - \rho)a - \alpha_1p_1 + \beta_1p_2 + y \), retailer market demand function as \( D_2 = pa - \alpha_2p_2 + \beta_2p_2 \).

4PL service provider provides logistics information and transport service for manufacturer and retailer, service price of transported unit product as \( w \), logistics operation cost of unit product as \( c_3 \). Service price of the whole supply chain process and the operation cost are under the joint burden of manufacturer and retailer, assume its operation cost as \( kw, k \in [0, 1] \).

Assume the profit function of 4PL and retailer is \( v_1 \) and \( v_2 \), total profit as \( v \). Obtain relevant profit model from above assumptions:

\[
v_1 = p_1D_1 + e(R - D_1) - (h + c_1)R + M
v_2 = (p_2 - c_2 - kw)D_2 + (h - s)R
\]

\[
v = v_1 + v_2 = (p_1 - e)D_1 + (p_2 - c_2 - kw)D_2 + (e - s - c_1)R + M
\]

III. COLD-CHAIN LOGISTICS PRICING DECISION-MAKING BASED ON IMPERFECT MARKET COMPETITION

A. Centralized pricing decision-making

In the whole centralized pricing decision-making, 4PL service provider and retailer conduct cold-chain product pricing with the whole supply chain profit maximization as the starting point, and their own profit maximization as the objective of pricing. Thus, to maximize the whole supply chain profit \( v \), it requires to meet the condition \( \frac{\partial v}{\partial p_2} = 0 \), thus acquire:

\[
p_2^* = \frac{(\beta_1 + \beta_2)p_1 + (c_2 + kw)a_2 - e\beta_1 + pa}{2\alpha_2}
\]

(1)

The current profit is

\[
v^* = \frac{(kw + c_2)\beta_2 + (c - 2e)\beta_1 + (1 - \rho)a - 2rs}{2\alpha_2(\beta_2 - 2a_1)^2}
\]

\[
+ (e - s - c_1)R + M
\]

(3)

It can be known as mentioned above: with centralized decision-making, for cold-chain products, when the cost is low and loss in the transportation is small, i.e. \( s \to 0 \), the sales volume will fall and consumers will not expect, sales volume will fall and consumers will not even purchases but consume other related substitute goods. So the loss cost in transportation should satisfy the condition:

\[
s < p_2^* = \frac{(\beta_1 + \beta_2)p_1 + (c_2 + kw)a_2 - e\beta_1 + pa}{2\alpha_2}
\]

(4)

B. Decentralized decision-making

With decentralized decision-making, enterprises in each procedure of cold-chain supply chain must set their own profit maximization as the decision-making purpose. Assume 4PL as the leader setting price according to the product purchased from manufacturer and the transportation cost are under the joint burden of leader 4PL. Make decentralized pricing on cold-chain products based on Stackelberg Non-cooperative Game Theory. Equilibrium result of the game theory model obtained from inductive analogical method:

Under the price strategy \( (p_1, h) \) of 4PL, the price and loss of retail response price functions are:

\[
p_2 = \frac{2\lambda\lambda(1 - \rho)a + \beta_2 p_1 + c_2a_2 + \gamma(\lambda h - \gamma c_2 - b)}{4\lambda^2 - \gamma^2}
\]

(5)
Under the price strategy of 4PL as the leader, the pricing of retailer as the follower is:

\[ p_2^* = \frac{2\lambda((1 - \rho)a + \beta_1 p_2 + c_2 a_3) + \gamma(\lambda h - \gamma_1) - b)}{(4\lambda_2 - \gamma^2)} \quad (9) \]

Under the price strategy of 4PL as the leader, the pricing of retailer as the follower is:

\[ p_2^* = \frac{2\lambda((1 - \rho)a + \beta_1 p_2 + c_2 a_3) + \gamma(\lambda h - \gamma_1) - b)}{(4\lambda_2 - \gamma^2)} \quad (10) \]

The total profit of the whole supply chain with decentralized decision-making must be smaller than the system profit with centralized decision-making. Enterprises in each procedure of the system must comprehensively consider the profit balance of the whole system while concerning their own profit maximization. Thus, the purpose of profit maximization supply chain pricing strategy is under the condition of whole profit maximization, i.e. to set product wholesale price and related logistics service price based on the condition of the optimal pricing of \( p_1^* \), \( p_2^* \) for reasonable distribution of the whole supply chain profits for profit balance.

Assume that in the cooperative game theory coordination decision-making, enterprises in each procedure have the same profit growth rate compared with centralized decision-making. Assume the profit growth rate in each procedure as \( \gamma \). On the condition that total profit \( \nu' = (1 + q)\nu'' \), calculate that \( q = \frac{\nu''}{\nu'} \). So profits of enterprises in each procedures after benefit coordination decision-making are: profit of 4PLLogistics service provider \( \nu'' = (1 + q)\nu''' \), profit of retailer \( \nu''' = (1 + q)\nu'''' \). Thus, get the conclusion that enterprises in each procedures are profitable in the cooperative game, i.e. in the centralized supply pricing decision-making and when their profit maximizes, the whole supply chain profit can be maximized, which means in the centralized decision-making, earnings of 4PL logistics service provider and retailer have achieved pareto improvement and total profit of the whole cold-chain can be maximized.

V. ANALYSIS OF EXAMPLES

Assume that there exist a cold-chain product supply chain made up of 4PL logistics service provider and retailer in the imperfect competition market. Assume the demand function of 4PL market \( D_1 = 2500 + 5.5p_1 + 3.2p_2 \), market demand function of retailer \( D_2 = 2000 + 4p_1 - 2.8p_2 \), and costs of 4PL logistics service provider and retailer are \( c_1 = 4 \), \( c_2 = 3 \) respectively. Product occupation proportion before and after
entering into market is $p = 0.75$. As shown in table 1, each major parameter data table, substitute each parameter value into corresponding price demand function for comparison and obtain that table 2 is the result and corresponding comparison in different decision-makings.

It can be obtained from the data analysis in table 2: overall income of cold-chain supply chain in centralized decision making is larger than the supply chain earnings with decentralized decision-making, and retailer’s selling price and product demand amount are higher than that with decentralized decision-making respectively. Thus the price of cold-chain product is reduced through centralized decision-making but relevant sales scale is obtained and the max profit of the whole supply chain is achieved. But decentralized decision-making has played a double marginal utility with no profit maximization effect achieved.

### TABLE I MAJOR RELEVANT PARAMETER DATA TABLE

<table>
<thead>
<tr>
<th>Parameter</th>
<th>a</th>
<th>b</th>
<th>$\alpha_1$</th>
<th>$\alpha_2$</th>
<th>$\beta_1$</th>
<th>$\beta_2$</th>
<th>$\lambda$</th>
<th>$\gamma$</th>
<th>e</th>
</tr>
</thead>
<tbody>
<tr>
<td>Numerical value</td>
<td>2000</td>
<td>800</td>
<td>5.5</td>
<td>2.8</td>
<td>3.2</td>
<td>4</td>
<td>0.1</td>
<td>0.3</td>
<td>25.3</td>
</tr>
</tbody>
</table>

### TABLE II EQUILIBRIUM RESULT AND COMPARISON WITH DECENTRALIZED DECISION-MAKING AND CENTRALIZED DECISION-MAKING

<table>
<thead>
<tr>
<th>Item</th>
<th>Decentralized decision-making</th>
<th>Centralized decision-making</th>
</tr>
</thead>
<tbody>
<tr>
<td>Retailer’s price</td>
<td>76.38</td>
<td>58.32</td>
</tr>
<tr>
<td>4PLLogistics enterprise’s price</td>
<td>58.35</td>
<td>45.29</td>
</tr>
<tr>
<td>Retailer’s profit</td>
<td>1378.24</td>
<td>3324.19</td>
</tr>
<tr>
<td>4PLLogistics enterprise’s profit</td>
<td>2932.57</td>
<td>6925.74</td>
</tr>
<tr>
<td>Gross profit</td>
<td>4310.81</td>
<td>10249.93</td>
</tr>
</tbody>
</table>

VI. CONCLUSION

It has a significant effect that introduction of 4PL logistics service provider as an outsourcer in cold-chain logistics under imperfect market competition. It has an important management issue that how enterprises in each procedure can achieve max profit and promote cooperation between enterprises and realize benefit win-win in the whole cold-chain logistics supply chain. This paper discussed product pricing problem in cold-chain logistics supply chain, compared profits in two decision-making modes: centralized pricing and decentralized pricing in game theory model, and finally concluded that centralized pricing decision-making mode can help increase the profit of the whole supply chain. The studies are not consummated. This paper focus on two main subjects: 4PL supplier and retailer, not considering enterprises in other procedures of the whole supply chain such as manufacturer, etc. Secondly, the research did not fully consider the loss in product transportation and time window problem. Besides, it is suggested to consider a dynamic model including factors such as the product demand changing with time and season, product type, and consumer preference, etc. can be taken into consideration.

REFERENCES