## **Integrated ANN-HMH Approach for Nonlinear Time-Cost Tradeoff Problem**

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Received 11 May 2012

Accepted 30 December 2013

#### **Abstract**

This paper presents an integrated Artificial Neural Network - Hybrid Meta Heuristic(ANN-HMH) method to solve the nonlinear time-cost tradeoff(TCT) problem of real life engineering projects. ANN models help to capture the existing nonlinear time-cost relationship in project activities. ANN models are then integrated with HMH technique to search for optimal TCT profile. HMH is a proven evolutionary multiobjective optimization technique for solving TCT problems. The study has implication in real time monitoring and control of project scheduling processes.

Keywords: Artificial Neural Network (ANN), Hybrid Meta-Heuristic (HMH), Time-Cost Tradeoff (TCT).

### 1. Introduction

Time-cost tradeoff problem is one of the most important aspects of engineering projects. Usually there is a nonlinear and non-increasing relationship between time and cost. The tradeoff between time and cost gives project planners both challenges and opportunities to work out the best plan that optimizes time and cost to complete a project. TCT problem is essentially a multiobjective optimization (MOO) problem [1]. Exact methods or mathematical models require lot of computational effort to solve TCT problem. For real-life complex networks, not only exact methods but also simple heuristic

techniques fail to obtain optimal/near-optimal solutions efficiently. Multiobjective evolutionary algorithms (MOEAs) such as genetic algorithms, non-dominated sorting genetic algorithm-II (NSGA-II) are suitable for searching a true Pareto front [2]. Genetic algorithm (GA) based search techniques were originally developed by Holland [3], which are derived from the mechanics of natural selection and later refined by Goldberg [4]. An overview of the selection mechanisms in GA has been given in [5]. Multiojective GA has been used to solve TCT problems [6-7]. The solution to discrete TCT problem in presence of constrained resources using multiojective GA is described in [8]. Nonlinear TCT prob-

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lems of project scheduling have been solved by neural network embedded multiobjective GA [9]. A computer-based Pareto multiobjective optimization approach has been utilized for solving time-costquality tradeoff problems [10]. NSGA-II has been used for time-cost-resource optimization in a construction project [11]. Project scheduling problems have also been solved using ant colony optimization approaches [12-14]. A branch-and-bound algorithm for discrete time-cost tradeoff problem has been proposed in [15]. An intelligent approach using ANN has been applied to solve resource-constrained nonlinear multiobjective time-cost tradeoff problem [16]. A survey of various approaches to solve TCT problem is detailed out in [17]. Wide varieties of TCT problems encountered in real world engineering projects are dealt in [18].

In this study, we present an integrated ANN-HMH method. The ANN models basically facilitate the evaluation of fitness function of HMH. In real world projects the Pareto-optimal front is unknown, so all such metrics [19] which measure the extent of convergence to a known set of Pareto-optimal solutions are not appropriate for the problem considered. HMH is used as a searching mechanism to search for the optimal time-cost tradeoff profile. It is important to note that the working (fitness function evaluation etc.) of HMH used is quite unconventional in comparison to other MOEAs [19-20]. The solutions obtained on the Pareto-front are diverse enough and include the relevant solution points which are required by the decision-maker in real life projects. In this paper, elitism is incorporated to keep the individuals in the tradeoff profile for the next generation, as it helps in converging to the true tradeoff profile. HMH suits well to the problem of searching for optimal TCT profile.

## 1.1. A Mathematical Description of Time-Cost Tradeoff Problem

The mathematical description of TCT problem is as follows:

The set  $\phi$  represents the space of all feasible instances  $\theta$  of the network where an instance  $\theta = \{ \langle t_i, c_i \rangle : CT_i \leqslant t_i \leqslant NT_i, i = 1, 2, ..., n \}$  with  $t_i$  and  $c_i$  are time and cost of  $i^{th}$  activity respectively.

n denotes the number of activities in the network.  $CT_i$ ,  $NT_i$  are crash time and normal time of  $i^{th}$  activity respectively. For  $i^{th}$  activity,  $c_i = f_i(t_i)$  where  $f_i: [CT_i, NT_i] \rightarrow R$  is a nonlinear map.  $t_{\theta}$  and  $c_{\theta}$  denote the project duration and project cost respectively. Three possible problem formulations for the TCT problem are:

- (a) Find  $\theta^*$  such that  $c^*_{\theta} = \min_{\theta \in \phi} \{c_{\theta} : t_{\theta} \leqslant d\}$  where d is the given project deadline.
- (b) Find  $\theta^*$  such that  $t_{\theta}^* = \min_{\theta \in \phi} \{c_{\theta} : t_{\theta} \leq b\}$  where b is the given project budget.
- (c) When the objective is to identify the entire time-cost tradeoff profile for the project network, then the problem is to find  $B = \{\theta^* \in \phi : \nexists \theta \in \phi \text{ with } (t_\theta \leqslant t_\theta^*) \land (c_\theta \leqslant c_\theta^*)\}$  with strict inequality in at least one case.

Here the set of instances  $\theta^*$  represents the entire time-cost tradeoff profile over the set of feasible project durations for the network. The decision-maker is free to choose a  $\theta^*$  depending on specific project requirements. This formulation is the most generalized one, which has been addressed in this study.

## 2. Methodology

Preliminaries of HMH scheme for TCT problem taken-up in this study are as follows:

## 2.1. Structure of a Solution

The solution is a string (as shown in Fig.1) representing an instance  $\theta$  of the project schedule.

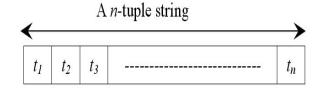


Fig. 1. An instance of project schedule.

Each element  $t_i(time)$  of an n-tuple string S:  $[t_1,t_2,t_3,...,t_n]$ , can assume any value (a natural number) from  $[CT_i, NT_i]$ . Associated project duration

 $(t_{\theta})$  and project cost  $(c_{\theta})$  of each individual string is determined by computing the maximum path time and by summing up the corresponding cost for each activity respectively. The cost data of each activity is intelligently determined by the corresponding trained ANN.

## 2.2. Initial Population

The initial population consists of  $n_p$  solutions, where  $(n_p-2)$  strings are selected randomly from the feasible search space, i.e., each  $t_i$  of a string is chosen randomly from  $[CT_i, NT_i]$ . The remaining two strings are formed such that for the first string  $t_i = NT_i, \ \forall i=1,2,...,n$  and for the second string  $t_i = CT_i, \ \forall i=1,2,...,n$ . This will ensure a good diversification of population in each generation of HMH while searching for optimal TCT profile. These solutions are referred to as 'parents'.

## 2.3. Tradeoff Profile and Convex Hull

Let  $\theta_1$  and  $\theta_2$  are two strings in a population  $\mathbb{F}$ ,  $\theta_1$  dominates  $\theta_2$  if  $t_{\theta_1} \leq t_{\theta_2}$  and  $c_{\theta_1} \leq c_{\theta_2}$  with either being  $t_{\theta_1} < t_{\theta_2}$  or  $c_{\theta_1} < c_{\theta_2}$ . Let  $\mathbb{D}$  be a binary relation defined on the set  $\mathbb{F}$  by  $\mathbb{D} = \{(\theta_1, \theta_2) : \theta_1, \theta_2 \in \mathbb{F} \land \theta_1 \ dominates \ \theta_2\}$ , then the non-dominating set NDS is given by  $NDS = \{\theta_i \in \mathbb{F} : (\theta_i, \theta_j) \notin \mathbb{D} \ \forall j, \ j \neq i\}$ , i.e. it represents the strings (solutions) of  $\mathbb{F}$  which are not dominated by any other string of  $\mathbb{F}$ . All the solutions of this set are joined with a curve as shown in Fig.2.

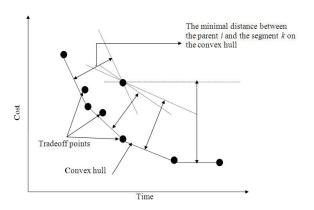


Fig. 2. Fitness evaluation of each member of the population.

The curve formed by joining these solutions is referred to as TCT profile and the solutions as the tradeoff points in the context of project management literature. We define a convex hull merely as a boundary (set of points) that encloses all members of a population with smallest convex set (Fig.2). This boundary is in the form of straight line segments. The purpose of drawing a convex hull for each population of HMH is to evaluate the fitness of each individual in the population [6]. A convex hull may not include all the solution points of the non-dominated set.

#### 2.4. Distance Measurement

The distance  $d_i$  of an individual solution point in a population is determined by calculating the minimal Euclidean distance  $d_{ik}$  between the  $i^{th}$  solution point and each of the segment k of the convex hull, i.e.,  $d_i = \min_{\forall k} (d_{ik})$  (Fig.2). The solutions with a lower value of distance are considered to be fitter than those having larger value of the distance.

## 2.5. Crossover

We consider one point crossover, in this, the  $i^{th}$  string,  $S_i$  produces a new string by performing crossover with another  $j^{th}$  string,  $S_j$  selected randomly. A random integer z with  $1 \le z \le n$  is chosen, where z represents the crossover site. The first z positions of the new string are taken from the first z positions of  $S_i$  while the remaining (n-z) positions are defined by the (n-z) positions of  $S_j$ .

### 2.6. Mutation

The mutation operator modifies a randomly selected activity of a string with a probability  $p_m$ ; that is  $(p_m* | \mathbb{F} |)$  strings will undergo for mutation. The mutation operator works on a given string in the following manner:

The value of an element  $t_i$ ,  $1 \le i \le n$  in string S:  $[t_1, t_2, t_3, ..., t_n]$  is randomly replaced by  $r, r \in [CT_i, NT_i]$ .

### 2.7. Simulated Annealing

Simulated annealing (SA) is a stochastic optimization method for searching the global optimum in the entire search space. Kirckpatrick et al. [21] introduced this method in the context of minimization problems. SA is motivated by an analogy to annealing in solids, a technique involving heating and controlled cooling of a material to increase the size of its crystals and reduce their defects. The heat causes the atoms to become unstuck from their initial positions (a local minimum of the internal energy) and wander randomly through states of higher energy; the slow cooling gives them more chances of finding configurations with lower internal energy than the initial one [21]. By analogy with this physical process, SA chooses a random move to the neighbourhood of the original solution. If the move is better than its current position then simulated annealing will always take it. If the move is worse (i.e. lesser quality) then it will be accepted based on Boltzmann probability factor. The probability factor is regulated by a global parameter T (called the temperature), that is gradually decreased during the process and provides a mechanism for accepting a bad move. In the initial iterations this probability is high (almost one) and in the final stage of iterations it comes down to almost zero. In the context of this paper, the initial and final temperatures are denoted by  $T^{(1)}$  and  $T^{(f)}$ respectively.

## 2.8. Boltzmann Criterion

In SA, the selection of temperature is such that initially the probability of acceptance of a bad move is high (approximately 1) but as the temperature is slowly decreased, at the end, the probability of accepting a bad move is negligible (approximately 0). Such strategy enables the technique to seek the global optimum without getting stuck in any local optimum. The initial temperature,  $T^{(1)}$  and final temperature,  $T^{(f)}$  are calculated as follows:

Initially the probability of accepting a bad move is  $e^{-\frac{\Delta d}{T^{(1)}}} = 0.99$  and finally it is  $e^{-\frac{\Delta d}{T^{(f)}}} = 0.0001$ , where  $\Delta d$  is the change of distance between the two neighborhood points in search space. This distance is calculated over the number of solutions. The ini-

tial temperature,  $T^{(1)}$  is gradually decreased using the cooling ratio  $(cool\_r)$ , and it comes down to almost zero in the final stage of iterations.

## 3. Modeling of Time-Cost Relationship with ANNs

Artificial Neural Networks (ANNs) have gained wide popularity in the intelligent decision making systems. The ANN approach is an inductive approach driven by data. The data driven approach of the ANNs enables them to behave as model free estimators, i.e., they can capture and model complex input-output relationships even without the help of a mathematical model.

In this work, time-cost relationships of each activity in project networks (Fig.3) is modeled by a function approximation capability of ANNs using Back Propagation Neural Network (BPNN)with Levenberg-Marquardt (LM) learning rule.

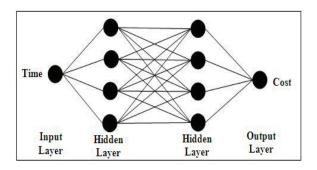


Fig. 3. Neural network architecture used for nonlinear TCT problem.

BPNN is a multiple layer network with an input layer, an output layer and some hidden layers between the input and output layers [22]. The LM learning rule is relatively faster [23-25] in modeling input/output relationships of complex processes. The LM approximation update rule is  $\Delta W = [J^{\top}J + \mu I]^{-1}J^{\top}\varepsilon$ , where  $\Delta W$  is a 'weight update' matrix, J is a Jacobian matrix that contains first derivatives of the network errors with respect to the weights,  $J^{\top}$  is the transpose of matrix J, I is the identity matrix,  $\varepsilon$  is a vector of network errors, and  $\mu$  is a scalar. If the scalar  $\mu$  is very large, the above expression becomes gradient descent method with a small step

size. When the scalar  $\mu$  is small the above expression is Gauss-Newton method. The Gauss-Newton method is faster and more accurate. Hence, the aim is to shift towards the Gauss-Newton method as quickly as possible. Thus the scalar  $\mu$  is decreased after each successful step and increased only when a step increases the error.

## 4. Hybrid Meta Heuristic

Hybrid Meta Heuristic (HMH) begins with generating an initial population (see section 2.2) of  $n_p$  solutions (strings), referred to as 'parents', say;  $P_t$ , t = $1, 2, ..., n_p$ . Initially each parent  $P_t$  is allowed to produce  $Q_t = \frac{n_c}{n_n}$  number of offsprings, where  $n_c$  is the total number of offsprings produced in a generation; this number is suitably chosen such that the search space can be extensively scanned for the selection process to follow. A parent  $P_t$  produces a offspring by performing a crossover with a randomly selected string from the remaining population of parents. A parent,  $P_t$  with its offsprings,  $Q_t$  constitute a family, say;  $R_t$ , all members of a family are referred to as 'solutions' of the family. Thus  $n_p$  families exist in a population. In the initial generation, each family,  $R_t$  has a single parent i.e.  $P_t = 1$ . Before performing any further process, mutation (see section 2.6) is applied on randomly selected strings of the offsprings population in each generation, in order to introduce random changes in subsequent generations. The tradeoff curve of the families is determined which represents the non-dominated set of solutions. Thereafter, the convex hull is drawn (see section 2.3). The basic idea is that if within a family, the distance of an individual from convex hull is smaller than other individuals, then this individual has better fitness with respect to either one or all of the objectives (Fig.2). For each family  $R_t$ , its members on the tradeoff curve are counted, say;  $\mathcal{F}_t$ . These  $\mathscr{F}_t$  members become the parents for the  $t^{th}$ family for the next generation i.e.  $P'_t$ . However, if for a tth family, no member appears on the tradeoff curve, then the  $t^{th}$  family is not rejected all together in the hope of its improvement in future. To decide the parent for the next generation from this family, a member of this family which is nearest to the tradeoff curve is selected. This proximity is measured by a fitness function (see section 2.4). The importance of the number  $\mathcal{F}_t$  is twofold. Firstly it determines the parents for the next generation chosen from each family. This is how elitism is incorporated in the algorithm, which helps it in converging closer to true Pareto-optimal front (tradeoff curve). Elites of a current population are given an opportunity to be directly carried over to the next generation. Therefore, a 'good' solution found in a current generation will never be lost unless a better solution is discovered. The absence of elitism does not guarantee this feature [26]. Importantly the presence of elites enhances the probability of creating better offsprings [19]. It is observed that this heuristic helps in keeping a 'good' distribution of solutions over the tradeoff curve. The next step is to decide the number of offsprings, say;  $Q'_t$ , allocated to each family of the next generation. This number provides the information of how good each family is with respect to the diversification. To accomplish this, a distance measure has been defined (Fig. 2) which measures the 'nearness' of each member of a family to the tradeoff curve. To select the members so as to find  $Q'_t$ , the process of SA has been incorporated into the selection process using the procedure find\_num (see section 4.2). The number  $Q'_t$  is proportional to the number of members of each family which are closer to the convex hull. Further,  $Q'_t$  also plays a direct role in measuring the fitness of each family  $R_t$ , that is, number of offsprings to be produced in the next generation by family  $R_t$  is determined by  $\mathcal{F}_t$  plus the number of family members who qualify the Boltzman criterion (see section 2.8), say;  $\mathcal{B}_t$ . This is obvious as these  $\mathcal{F}_t$  members are on the tradeoff curve. As mentioned earlier, initially each family has a single parent, but in subsequent generations the number of parents of each family may be more than one (as  $\mathcal{F}_t \geqslant 1$  for the families whose members are on the tradeoff curve). In such a case, the number of offsprings,  $Q'_t$  is almost equally divided among  $P'_t$ parents for producing the offsprings. Now  $R_t$  family is updated by new family  $R'_t$ , which consists of  $P'_t$ parents plus  $Q'_t$  offsprings. The algorithm is able to search for the best family in the evolution process. The process is repeated until no improvement is observed in the tradeoff curve for a specified number of generations.

## 4.1. Pseudo-code of HMH

HMH is elucidated in the following steps:

- 1. set initial parameters i.e.,  $T^{(1)}$ ,  $T^{(f)}$ ,  $n_c$ ,  $n_p$ , and Gen = 1
- 2.  $P_t = 1$  and  $Q_t = \frac{n_c}{n_p}$ ,  $t = 1, 2, ..., n_p$ : Parent and offsprings for the first generation
- 3.  $R_t = P_t \cup Q_t$ : Families of the first generation
- 4.  $\mathscr{F}_t$  = tradeoff points of  $R_t$   $\mathscr{B}_t$  = Remaining members of  $R_t$ , who qualify the Boltzmann criterion (See section 4.2)
- 5. Plot the convex hull of  $R_t$
- 6. if  $\mathscr{F}_t = \phi$ , then  $\mathscr{F}_t = \min_{\forall k} (d_{ik})$ : where  $d_{ik}$  is the distance of  $i^{th}$  member of family t, from the  $k^{th}$  line segment of the convex hull
- 7.  $P'_t = \mathscr{F}_t$ : Parents for the next generation
- 8.  $Q'_t = \frac{n_c * (\mathscr{F}_t \cup \mathscr{B}_t)}{\sum_{t=1}^{n_p} (\mathscr{F}_t \cup \mathscr{B}_t)}$  : Offsprings for the next generation
- 9. Until  $\sum_{t=1}^{n_p} (|P_t'| + |Q_t'|) \neq |n_p| + |n_c|$  do If  $\sum_{t=1}^{n_p} (|P_t'| + |Q_t'|) > |n_p| + |n_c|$  then  $Q_t' = Q_t' 1$  t = t + 1 else If  $\sum_{t=1}^{n_p} (|P_t'| + |Q_t'|) < |n_p| + |n_c|$  then  $Q_t' = Q_t' + 1$  t = t + 1 End
- 10. Apply Mutation on  $Q'_t$
- 11.  $R'_t = P'_t \cup Q'_t$ : Families for the next generation
- 12.  $R_t = R'_t$  : Update the current generation families
- 13. Gen = Gen + 1 : Increment in the generation
- 14. Repeat step 4 to 13 until the tradeoff curve remains identical or certain number of iterations has been reached

### 4.2. Procedure find\_num

To decide the number of the points who qualify the Boltzmann criterion, the procedure *find\_num* is explained in the following steps:

1. Set

 $\mathcal{B}_t = 0$  : Number of the points who qualify the Boltzmann criterion

h = 1: Iteration count

 $cool\_r = 0.85$  : Cooling ratio is decided by performing the exhaustive experiments.

- 2.  $R_t = P_t \cup Q_t$ : Family of the generation
- 3.  $\mathcal{R}_t = R_t \mathcal{F}_t$ : Select only those members of this family, which is not on the tradeoff curve
- 4. For u = 1 to  $|\mathcal{R}_t|$

 $if(e^{\frac{d_{ik}}{T(h)}} > \rho)$  :  $\rho$  is a random number between 0 and 1

 $\mathcal{B}_t = \mathcal{B}_t + 1$ : Increment in  $\mathcal{B}_t$   $T^{(h+1)} = cool\_r * T^{(h)}$ : Update the temperature h = h + 1: Increment in the iteration

# 5. Working of Integrated ANN-HMH Approach

Integrated ANN-HMH approach is explained with the following steps:

- 1. Set the initial parameters:  $T^{(1)}$ ,  $T^{(f)}$ ,  $n_c$ ,  $n_p$ , and mutation rate  $(p_m)$ .
- 2. Set the number of activities (n) in the project network and define their precedence relationship and input normal time (NT), normal cost (CT), crash time (CT), and crash cost (CC) for each activity.
- 3. Generate initial  $n_p$  strings (see section 2.2) each of length n. Find the maximum path time (critical path time) and the corresponding cost by summing the cost of each activity along that path, which is provided by ANN. These  $n_p$  strings are referred to as 'parents'.
- 4. Each string generates  $Q = \frac{n_c}{n_p}$  number of offsprings by performing crossover and mutation with other strings of parents.
- 5. Determine the time and cost of each offspringstring as mentioned in step 3.
- 6. Combine the parent-strings and their corresponding offsprings, which makes  $n_p$  families.
- 7. Plot the tradeoff points and convex hull of these  $n_p$  families. The tradeoff points of each family become the 'parents' of the family for the next

generation. If a family has no tradeoff points, the nearest point of the family is made the parent of the family for the next generation.

- 8. To decide the number of the offsprings for the next generation, *simulated annealing* has been incorporated (see section 4.2).
- Generate the required number of offsprings for each parent by performing crossover and mutation with the other strings of parents.
- 10. Update the temperature.
- Repeat steps 6 to 10 until the tradeoff curve remains identical or for a pre-specified number of iterations.

# 6. Result of the Benchmark Problems Using HMH Technique

In this study, three Benchmark problems involving convex Pareto front given in [19] are successfully attempted using HMH technique to demonstrate the capability of HMH technique for finding the solutions. To solve these test problems using HMH technique, genetic parameters – initial population  $(n_p)$ , the ratio  $(n_c/n_p)$ , and mutation rate  $(p_m)$  are selected as 20, 9 and 0.02 respectively and SA parameters - $T^{(1)}$ ,  $T^{(f)}$ , and  $cool_{-r}$  are chosen as 100, 0.1 and 0.85 respectively. HMH technique is run for a maximum of 2000 iterations. It has also been shown that HMH is superior to multiobjective GA in terms of convergence to known analytic results, as well as from diversity view point [27]. In the following subsections, each of these problems is described and the performance of the HMH techniques on these problems is investigated.

### 6.1. Schaffer's Two Objective Problem

This problem has two objectives, which are to be minimized:

$$SCH: \begin{cases} f_1(x) = x^2 \\ f_2(x) = (x-2)^2 \\ -A \leqslant x \leqslant A \end{cases}$$

This problem has Pareto-optimal solutions  $x^* \in [0,2]$  and the Pareto-optimal set is a convex set:  $f_2^* =$ 

 $(\sqrt{f_1^*}-2)^2$  in the range  $0 \le f_2^* \le 4$ . The values of the bound-parameter A are taken as [-10,10] for this study.

The non-dominated solutions obtained from HMH technique lie on the Pareto-optimal front and the solutions are well distributed in solution space (Fig.4). This shows that HMH technique converges to true optimal front for this Benchmark problem.

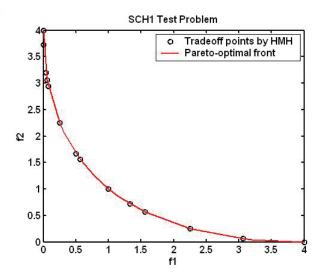


Fig. 4. Tradeoff points with HMH technique on SCH1

## 6.2. Zitzler-Deb-Thiele's 1st (ZDT1) Problem

The ZDT1 benchmark problem has two objectives which are to be minimized is illustrated below:

$$ZDT1: \begin{cases} f_1(x) = x_1 \\ f_2(x) = g(x)[1 - \sqrt{\frac{x_1}{g(x)}}] \\ g(x) = 1 + \frac{9}{n-1} \sum_{i=2}^n x_i \end{cases}$$

This problem has 30 variables which lie in the range [0, 1] and convex Pareto-optimal solutions lie in the range  $0 \le x_1^* \le 1$  and  $x_i^* = 0$  for i = 2, 3,..., 30.

The non-dominated solutions obtained from HMH technique fairly matches with Pareto-optimal front and the solutions are well distributed in solution space as shown in Fig.5. Therefore, HMH technique demonstrates the ability in converging to true

front and in finding the diverse solutions for large size problems.

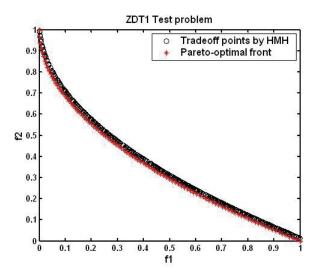


Fig. 5. Tradeoff points with HMH technique on ZDT1

## 6.3. Zitzler-Deb-Thiele's 3<sup>rd</sup> (ZDT3) Problem

The ZDT3 benchmark problem includes a discreteness feature to the front. Its Pareto-optimal front consists of several noncontiguous convex parts. This test problem has two objectives which are to be minimized:

ZDT3: 
$$\begin{cases} f_1(x) = x_1 \\ f_2(x) = g(x) \left[1 - \sqrt{\frac{x_1}{g(x)}} - \frac{x_1}{g(x)} \sin(10\Pi x_1)\right] \\ g(x) = 1 + \frac{9}{n-1} \sum_{i=2}^n x_i \end{cases}$$

This problem also has 30 variables which lie in the range [0, 1]. It has a discontinuous convex Pareto front in the range  $0 \le x_1^* \le 1$  and  $x_i^* = 0$  for i = 2, 3,..., 30.

The non-dominated solutions obtained from HMH technique matches with Pareto-optimal front as shown in Fig.6. This figure clearly demonstrates the ability of HMH technique in converging to true front and in finding the diverse solutions.

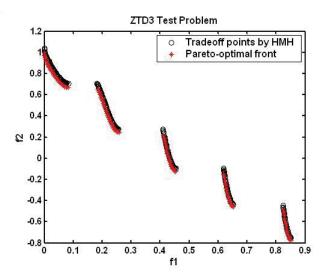


Fig. 6. Tradeoff points with HMH technique on ZDT3

## 7. ANN-HMH Approach for the Case Studies

To illustrate the concept and the effectiveness of the proposed ANN-HMH technique, three case studies are taken from literature with suitable modifications. The first, second and third case study are taken from [28], [6] and [29] and involve 7, 18 and 89 activities respectively. Fig.7, Fig.8 and Fig.9 show the precedence relationship of each activity of project network for each of the case studies respectively. The different options for the time (in days) and cost (in thousands) of each activity of these networks are shown in Table 1, Table 2 and Table 3 respectively.

To solve these test problems using ANN-HMH, experiments are performed to select genetic and SA parameters. Genetic parameters – initial population  $(n_p)$ , the ratio  $(n_c/n_p)$  and mutation rate  $(p_m)$  are selected as 60, 8 and 0.02 respectively. To decide the parameter  $n_p$ , experiments are done with different values of  $n_p$ , ranging from 20 to 100. For each value of  $n_p$ , 50 trials are conducted by keeping other parameters constant. The average time to converge to the final tradeoff profile is fastest for  $n_p = 60$ . Similar experiments are conducted to decide the SA parameters –  $T^{(1)}$ ,  $T^{(f)}$ , and  $cool_r$ ; which ensure the

faster convergence to the final tradeoff curve.

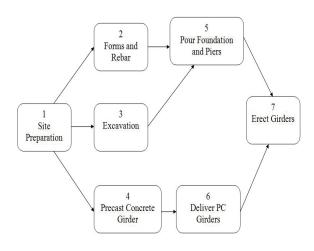


Fig. 7. Network of first case study

The SA parameters –  $T^{(1)}$ ,  $T^{(f)}$  and  $cool_r$  are

chosen as 100, 0.1 and 0.85 respectively. In addition, the search is set to terminate when the tradeoff profile does not change in five consecutive iterations.

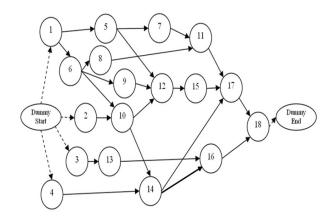


Fig. 8. Network of second case study

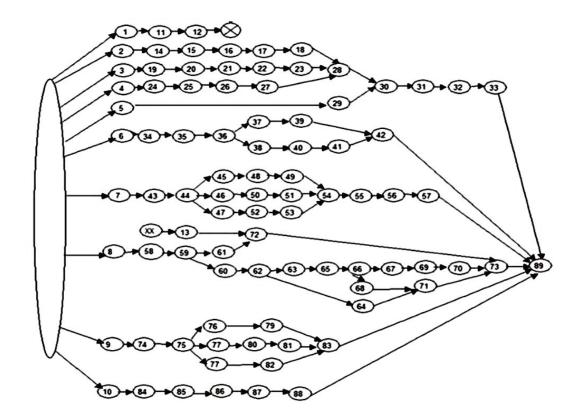


Fig. 9. Network of third case study

Table 1. Network data of first case study

Activity				Options			
number	I	II	III	IV	V	VI	VII
	(Time, Cost)						
1	(14, 23)	(15, 21.67)	(18, 19)	(20, 18)	(22, 16.1)	(23, 13)	(24, 12)
2	(15, 03)	(17, 2.64)	(18, 2.4)	(20, 1.8)	(23, 1.5)	(24, 1.35)	(25, 1)
3	(15, 4.5)	(17, 4.257)	(21, 4.16)	(22, 4)	(25, 3.692)	(30, 3.489)	(33, 3.2)
4	(12, 45)	(14, 40.127)	(15, 37.9)	(16, 35)	(17, 33)	(18, 31.995)	(20, 30)
5	(22, 20)	(24, 17.5)	(25, 16.8)	(26, 16.25)	(28, 15)	(29, 12.875)	(30, 10)
6	(14, 40)	(15, 38)	(17, 34.5)	(18, 32)	(20, 27.533)	(22, 22.307)	(24, 18)
7	(09, 30)	(11, 27.340)	(12, 26.99)	(14, 25.098)	(15, 24)	(17, 23.667)	(18, 22)

Table 2. Network data of second case study

Activity				Options			
number	I	II	III	IV	V	VI	VII
	(Time, Cost)						
1	(14, 2.4)	(15, 2.15)	(16, 1.9)	(18, 1.75)	(21, 1.5)	(23, 1.34)	(24, 1.2)
2	(15, 3.0)	(17, 2.63)	(18, 2.4)	(20, 1.8)	(21, 1.72)	(23, 1.5)	(25, 1)
3	(15, 4.5)	(17, 4.415)	(19, 4.22)	(22, 4)	(25, 3.73)	(30, 3.375)	(33, 3.2)
4	(12, 45)	(13, 44.3)	(15, 38.45)	(16, 35)	(18, 33.7)	(19, 32.4)	(20, 30)
5	(22, 20)	(24, 17.5)	(25, 16.4)	(26, 15.9)	(27, 15.7)	(28, 15)	(30, 10)
6	(14, 40)	(16, 39.2)	(17, 34.5)	(18, 32)	(20, 27.7)	(22, 20.3)	(24, 18)
7	(09, 30)	(11, 27.2)	(13, 26.1)	(14, 25.6)	(15, 24)	(17, 22.3)	(18, 22)
8	(14, 0.22)	(15, 0.215)	(16, 0.2)	(17, 0.19)	(21, 0.167)	(23, 0.15)	(24, 0.12)
9	(15, 0.3)	(18, 0.24)	(20, 0.18)	(23, 0.15)	(24, 0.13)	(25, 0.11)	(25, 0.1)
10	(15, 0.45)	(22, 0.4)	(23, 0.39)	(27, 0.345)	(28, 0.33)	(30, 0.325)	(33, 0.32)
11	(12, 0.45)	(13, 0.42)	(14, 0.37)	(16, 0.35)	(17, 0.33)	(19, 0.305)	(20, 0.3)
12	(22, 2)	(24, 1.75)	(25, 1.69)	(27, 1.525)	(28, 1.5)	(29, 1.2)	(30, 1)
13	(14, 4)	(15, 3.795)	(16, 3.5)	(18, 3.2)	(21, 2.75)	(23, 2.155)	(24, 1.8)
14	(09, 3)	(10, 2.93)	(12, 2.825)	(14, 2.605)	(15, 2.4)	(17, 2.295)	(18, 2.2)
15	(10, 6.525)	(13, 5.99)	(14, 4.5)	(16, 3.5)	(17, 3.355)	(18, 2.6)	(20, 1.93)
16	(20, 3)	(22, 2)	(24, 1.75)	(26, 1.685)	(28, 1.5)	(29, 1.385)	(30, 1)
17	(14, 4)	(16, 3.7)	(17, 3.455)	(18, 3.2)	(21, 2.78)	(23, 2.335)	(25, 1.8)
18	(09, 3)	(10, 2.9)	(12, 2.79)	(14, 2.565)	(15, 2.4)	(16, 2.315)	(18, 2.2)

Table 3. Network data of third case study

Activity				Options			
number	I	$\Pi$	III	IV	V	VI	VII
	(Time, Cost)	(Time, Cost)	(Time, Cost)				
1	(91, 080)	(95, 076)	(98, 073)	(102, 68)	(105, 64)	(109, 58)	(112, 50)
2	(56, 145)	(61, 139)	(65, 135)	(70, 131)	(075, 126)	(079, 123)	(084, 116)
3	(21, 024)	(22, 23.5)	(23, 023)	(25, 22.25)	(026, 21.66)	(027, 20.5)	(028, 20)
4	(84, 018)	(88, 17.5)	(91, 16.863)	(95, 16.222)	(098, 15.598)	(102, 14.963)	(105, 14.4)
5	(28, 9.40)	(30, 9.10)	(33, 08.60)	(35, 8.10)	(37, 07.90)	(40, 7.70)	(42,7)
6	(21, 18.3)	(22, 17.85)	(23, 17.25)	(25, 16.9)	(26, 16.25)	(27, 15.6)	(28, 15)
7	(105, 6.25)	(107, 6.05)	(110, 5.89)	(112, 5.7)	(114, 5.4)	(117, 5.21)	(119, 5)

Table 3. (Continued)

A -4::4				0-4:			
Activity number	I	II	III	Options IV	V	VI	VII
Hullioci	(Time, Cost)	(Time, Cost)	(Time, Cost)	(Time, Cost)	(Time, Cost)	(Time, Cost)	(Time, Cost)
8	(140, 50)	(142, 49.25)	(145, 48.495)	(147, 47.71)	(149, 46.975)	(152, 46.22)	(154, 45.455)
9	(42, 35)	(46, 33.1)	(49, 31.01)	(53, 29.187)	(56, 27.22)	(60, 25.271)	(63, 23.333)
10	(49, 15)	(51, 14.45)	(54, 13.89)	(56, 13.5)	(58, 12.65)	(61, 12.25)	(63, 11.667)
11	(91, 35)	(95, 33.5)	(98, 32)	(102, 29.9)	(105, 28.5)	(109, 26.5)	(112, 25)
12	(105, 983)	(107, 971.25)	(110, 960.75)	(112, 946.25)	(114, 935.5)	(117, 921.25)	(119, 910)
13	(14, 15)	(18, 13.87)	(21, 12.17)	(25, 10.37)	(28, 9.37)	(32, 7.47)	(35, 6)
14	(84, 42)	(89, 41)	(93, 40.5)	(98, 40.1)	(103, 39.5)	(107, 38.6)	(112, 38)
15	(126, 1477)	(130, 1442.1)	(133, 1405.2)	(137, 1362.5)	(140, 1345.5)	(144, 1302.2)	(147, 1266)
16	(7, 90)	(9, 84.2)	(12, 76.5)	(14, 69.87)	(16, 63.5)	(19, 57)	(21, 50)
17	(35, 69)	(37, 66.3)	(40, 64.2)	(42, 62)	(44, 59.4)	(47, 56.2)	(49, 54.429)
18	(84, 240)	(86, 236)	(89, 232.5)	(91, 227.5)	(93, 224.67)	(96, 220.1)	(98, 216.5)
19	(84, 12)	(88, 11.3)	(91, 10.5)	(95, 10.1)	(98, 9.38)	(102, 8.57)	(105, 8)
20	(273, 258)	(278, 254.5)	(282, 49.5)	(287, 246.3)	(292, 242.4)	(296, 238.8)	(301, 234)
21	(7, 15)	(8, 14.47)	(9, 14.07)	(11, 13.545)	(12, 13.146)	(13, 12.347)	(14, 12)
22	(14, 9)	(15, 8.657)	(16, 8.223)	(18, 7.997)	(19, 7.457)	(20, 7.456)	(21, 7)
23	(42, 40)	(44, 38.5)	(47, 37.75)	(49, 36.37)	(51, 35.433)	(54, 34.1)	(56, 33)
24	(70, 9)	(72, 8.654)	(75, 8.346)	(77, 8.123)	(79, 7.52)	(82, 7.321)	(84, 7)
25	(21, 12)	(22, 11.617)	(23, 11.34)	(25, 11.1)	(26, 10.6)	(27, 10.39)	(28, 10)
26	(196, 965)	(201, 958.5)	(205, 950.5)	(210, 946.4)	(215, 937.9)	(219, 931.4)	(224, 925)
27	(21, 103)	(22, 99.1)	(23, 94.3)	(25, 90.2)	(26, 85.5)	(27, 81.6)	(28, 77.25)
28	(28, 367)	(29, 358.7)	(30, 350.43)	(32, 342.23)	(33, 332.67)	(34, 325.57)	(35, 317)
29	(70, 3.8)	(75, 3.6)	(79, 3.5)	(84, 3.4)	(89, 32.8)	(93, 31.1)	(98, 3)
30	(28, 70)	(29, 68.43)	(30, 66.267)	(32, 65.1)	(33, 63.47)	(34, 62.07)	(35, 60)
31	(7, 6.5)	(8, 6.29)	(9, 5.9)	(11, 5.71)	(12, 5.491)	(13, 5.150)	(14, 5)
32	(14, 8)	(16, 7.236)	(19, 6.714)	(21, 6.204)	(23, 5.384)	(26, 4.554)	(28, 4)
33	(14, 2.4)	(15, 2.31)	(16, 2.222)	(18, 2.124)	(19, 1.999)	(20, 1.902)	(21, 1.8)
34	(84, 7)	(88, 6.813)	(91, 6.633)	(95, 6.295)	(98, 5.907)	(102, 5.881)	(105, 5.6)
35	(105, 3.6)	(107, 3.51)	(110, 3.41)	(112, 3.29)	(114, 3.19)	(117, 3.14)	(119, 3)
36	(133, 100)	(138, 96.9)	(142, 94.1)	(147, 91.405)	(152, 88.446)	(156, 85.498)	(161, 82.609)
37	(7, 14)	(8, 13.25)	(9, 12.55)	(11, 12.07)	(12, 11.43)	(13, 10.57)	(14, 10)
38	(133, 100)	(137, 97.54)	(140, 95.44)	(144, 92.9)	(147, 91)	(151, 88.4)	(154, 86.364)
39	(14, 25)	(15, 23.687)	(16, 22.522)	(18, 20.934)	(19, 19.455)	(20, 18.156)	(21, 16.667)
40	(7, 14)	(8, 13.45)	(9, 12.57)	(11, 12.001)	(12, 11.003)	(13, 10.546)	(14, 10)
41	(14, 10)	(18, 9.1)	(21, 7.9)	(25, 7.2)	(28, 5.8)	(32, 4.95)	(35, 4)
42	(42, 8)	(44, 7.597)	(47, 7.231)	(49, 7.111)	(51, 6.597)	(54, 6.313)	(56, 6)
43	(84, 2.5)	(89, 2.376)	(93, 2.295)	(98, 2.168)	(103, 2.053)	(107, 1.977)	(112, 1.875)
44 45	(28,4)	(30, 3.753)	(33, 3.566)	(35, 3.304)	(37, 3.124)	(40, 2.869)	(42, 2.667)
45 46	(133, 15.2)	(137, 14.957)	(140, 14.491)	(144, 14.210)	(147, 13.878)	(151, 13.413)	(154, 13.127)
46 47	(140, 40)	(146, 38.623)	(152, 37.162)	(158, 35.570)	(163, 34.347)	(169, 32.915)	(175, 31.5)
47 48	(133, 95) (7, 1.4)	(137, 93.99) (8, 1.346)	(140, 93.119) (9, 1.254)	(144, 92.991) (11, 1.209)	(147, 91.087) (12, 1.126)	(151, 89.987) (13, 1.074)	(154, 89) (14, 1)
46 49	(07, 1.4)		(09, 1.029)		(12, 1.120) $(12, 0.907)$		
50	(07, 1.13) $(07, 3.30)$	(08, 1.095) (08, 3.084)	(09, 1.029)	(11, 0.979) (11, 2.657)	(12, 0.907) $(12, 2.427)$	(13, 0.852) (13, 2.209)	(14, 0.8) (14, 2.0)
51	(07, 3.30) $(07, 2.70)$	(08, 2.510)	(09, 2.877) (09, 2.290)	(11, 2.037)	(12, 2.427) $(12, 1.905)$	(13, 2.209)	(14, 2.0) $(14, 1.5)$
52	(07, 2.70) $(07, 3.00)$	(08, 2.310)	(09, 2.290)	(11, 2.098)	(12, 1.903) $(12, 2.000)$	(13, 1.789)	(14, 1.5)
53	(07, 3.00) $(14, 0.72)$	(15, 0.690)	(16, 0.642)	(18, 0.613)	(12, 2.000)	(20, 0.542)	(21, 0.5)
54	(70, 22.2)	(75, 21.60)	(79, 20.77)	(84, 20.115)	(89, 19.4)	(93, 18.727)	(98, 18)
J <del>1</del>	(10, 22.2)	(73, 21.00)	(19, 20.11)	(04, 20.113)	(02, 12.4)	(93, 10.747)	(70, 10)

Table 3. (Continued)

Activity				Options			
number	I	II	III	IV	V	VI	VII
	(Time, Cost)	(Time, Cost)	(Time, Cost)	(Time, Cost)	(Time, Cost)	(Time, Cost)	(Time, Cost)
55	(14, 2.0)	(15, 1.891)	(16, 1.772)	(18, 1.674)	(19, 1.552)	(20, 1.434)	(21, 1.333)
56	(07, 4.0)	(08, 3.719)	(09, 3.514)	(11, 3.257)	(12, 2.997)	(13, 2.752)	(14, 2.5)
57	(21, 16.4)	(22, 15.687)	(23, 14.943)	(25, 14.195)	(26, 13.497)	(27, 12.737)	(28, 12)
58	(84, 35)	(86, 34.2)	(89, 33.1)	(91, 32.6)	(93, 30.66)	(96, 30.744)	(98, 30)
59	(77, 495)	(86, 459.267)	(96, 423.443)	(105, 387.526)	(114, 351.866)	(124, 315.633)	(133, 280)
60	(14, 20)	(16, 18.29)	(19, 16.5)	(21, 15.2)	(23, 13.44)	(26, 11.687)	(28, 10)
61	(07, 3.0)	(09, 2.5)	(12, 2.34)	(14, 2.1)	(16, 1.567)	(19, 1.343)	(21, 1.0)
62	(14, 12)	(15, 11.46)	(16, 10.56)	(18, 10.013)	(19, 9.256)	(20, 8.7)	(21, 8)
63	(63, 399)	(70, 379.268)	(77, 360.121)	(84, 338.415)	(91, 319.5)	(98, 299.8)	(105, 280)
64	(91, 79)	(98, 72.61)	(105, 66.12)	(112, 59.41)	(119, 52.98)	(126, 46.52)	(133, 40)
65	(14, 20)	(16, 18.2)	(19, 16.7)	(21, 15)	(23, 13.35)	(26, 11.87)	(28, 10)
66	(14, 12)	(15, 11.3)	(16, 10.8)	(18, 9.9)	(19, 9.43)	(20, 8.54)	(21, 8)
67	(63, 392)	(68, 372.13)	(72, 355.1)	(77, 337)	(82, 317.583)	(86, 298.54)	(91, 280)
68	(21, 4)	(22, 3.85)	(23, 3.65)	(25, 3.49)	(26, 3.4)	(27, 3.16)	(28, 3)
69	(14, 12)	(16, 11.01)	(19, 9.99)	(21, 8.8)	(23, 8.001)	(26, 6.99)	(28, 6)
70	(14, 20)	(18, 18.05)	(21, 16.05)	(25, 14.1)	(28, 11.98)	(32, 9.98)	(35, 8)
71	(70, 85)	(74, 76.5)	(77, 68.5)	(81, 59.5)	(84, 51.445)	(88, 43.222)	(91, 35)
72	(231, 690)	(235, 676)	(238, 660.5)	(242, 644.95)	(245, 628.5)	(249, 616.2)	(252,600)
73	(28, 63)	(30, 55.6)	(33, 48.8)	(35, 41.7)	(37, 34.666)	(40, 27.06)	(42, 20)
74	(119, 85)	(123, 82.615)	(126, 80.875)	(130, 77.625)	(133, 76.514)	(137, 74.575)	(140, 72.250)
75	(84, 35)	(85, 34.451)	(86, 34.163)	(88, 33.145)	(89, 33.245)	(90, 32.856)	(91, 32.308)
76	(133, 440)	(137, 434)	(140, 426.5)	(144, 419.9)	(147, 413.2)	(151, 406.8)	(154, 400)
77	(84, 840)	(91, 832)	(98, 826.5)	(105, 819.9)	(112, 813.5)	(119, 807)	(126, 800)
78	(126, 111.5)	(128, 109.68)	(131, 106.5)	(133, 105.75)	(135, 103.75)	(138, 101.8)	(140, 100)
79	(7, 21.2)	(8, 20.4)	(9, 20)	(11, 19.7)	(12, 19)	(13, 18.7)	(14, 18)
80	(14, 25)	(16, 22.8)	(19, 20.9)	(21, 18.6)	(23, 16.7)	(26, 14.6)	(28, 12.5)
81	(49, 47.8)	(50, 46.3)	(51, 45.234)	(53, 43.857)	(54, 42.666)	(55, 41.314)	(56, 40)
82	(7, 5.3)	(8, 5.157)	(9, 5.04)	(11, 4.9)	(12, 4.67)	(13, 4.61)	(14, 4.5)
83	(140, 105)	(144, 101.8)	(147, 98.2)	(151, 95.121)	(154, 91.432)	(158, 88.444)	(161, 85)
84	(28, 2.8)	(30, 2.76)	(33, 2.69)	(35, 2.639)	(37, 2.61)	(40, 2.54)	(42, 2.5)
85	(28, 2.8)	(29, 2.761)	(32, 2.689)	(36, 2.629)	(38, 2.611)	(40, 2.53)	(42, 2.5)
86	(140, 280)	(144, 278.2)	(147, 276.8)	(151, 275.1)	(154, 273.5)	(158, 272)	(161, 270)
87	(14, 7.5)	(16, 7.259)	(19, 7.01)	(21, 6.739)	(23, 6.489)	(26, 6.251)	(28, 6)
88	(21, 3)	(22, 2.865)	(23, 2.76)	(25, 2.645)	(26, 2.49)	(27, 2.372)	(28, 2.25)
89	(21, 10)	(23, 9.2)	(26, 8.555)	(28, 8.111)	(30, 7.42)	(33, 6.7)	(35, 6)

## 8. Computational Result and Discussion

Feed forward back propagation neural networks with LM rule for all activities are trained with time-cost data for the three case studies considered in this paper as represented in Table 1, Table 2 and Table 3 respectively. There are total seven time-cost options available for each activity for each of the case studies. Training data for ANN is prepared by picking up first and last time-cost options

and by randomly selecting three more options. Remaining two options of each activity are used as testing data for the neural network. A three-layer neural network, as shown in Fig. 3, with one input-'activity time' and one output-'activity cost' is used. The training effort is very less with LM learning rule; it takes 4 to 6 iterations only (Fig.10). One network is trained for each activity, thus a total of 7, 18 and 89 ANNs are employed for the three case studies respectively. An error goal of  $10^{-5}$  is spec-

ified. The modeling power of ANNs is validated using the testing data set. The activity cost is evaluated using ANNs, and is compared with known cost data and it is found that cost obtained using neural network is very close to known data. It clearly enumerates accuracy of the model.

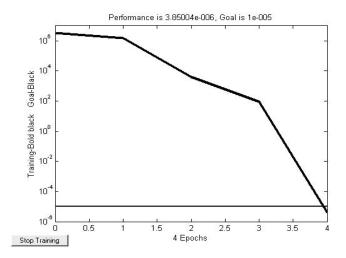


Fig. 10. ANN training of I activity of first case study

### 8.1. Computational Results of First Case Study

An initial generation of the first case study is shown in Fig.11.

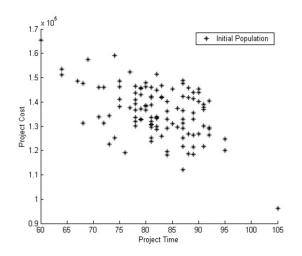


Fig. 11. The Initial generation: First case study

It can be seen that the initial generation is distributed

over the solution space and does not gather in one region. Fig.12 depicts the best achieved tradeoff points and its convex hull. Since the tradeoff profile does not improve further, therefore this profile is concluded to be best TCT profile as searched by ANN-HMH.

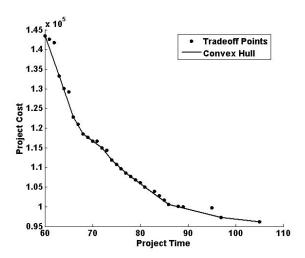


Fig. 12. Tradeoff Points and Convex hull of the final generation population: First case study

## 8.2. Computational Results of Second Case Study

The best achieved tradeoff points of the second case study is shown in Fig.13 and it is evident that the tradeoff points are distributed over the solution space and do not gather in one region.

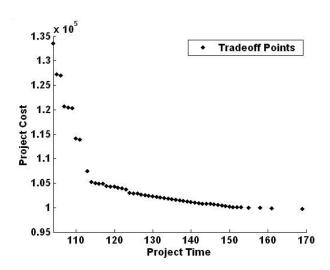


Fig. 13. Tradeoff Points of the final generation population : Second case study

Statistics	First case study		Second case study		Third case study	
Statistics	Time	Cost	Time	Cost	Time	Cost
Minimum	60	96200	104	99740	588	8459184
Maximum	105	143500	169	133520	805	9601800
Mean	76.2258	113930	131.2453	105110	709.9944	8641300
Median	75	110800	131	102195	715.5	8506400
Standard deviation	11.2538	13584	16.4140	7847.8	59.3998	263150
Range	45	47300	65	33780	217	1142600

Table 4. Statistical analysis for tradeoff points

### 8.3. Computational Results of Third Case Study

The best achieved tradeoff points for the third case study involving a large problem size with 89 activities are also well distributed over the solution space as shown in Fig.14. A very wide range of TCT points is obtained. The project managers is equipped with flexibility while carrying out project expediting as per the requirements.

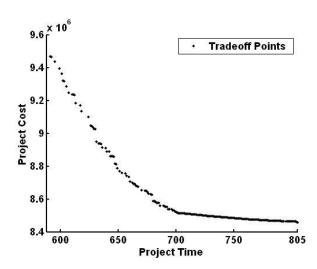


Fig. 14. Tradeoff Points of the final generation population : Third case study

## 8.4. Statistical Analysis of Case Studies

Graphical results for first, second and third case study are shown in Fig.12, Fig.13 and Fig.14 respectively and their statistical analysis is given in Table 4. The results are self explanatory.

## 9. Comparison of ANN-HMH approach with NNEMOGA

Techniques to solve the nonlinear TCT problems, where time-cost relationships of each activity in project networks is modeled by a function approximation capability of ANNs using Back Propagation Neural Network (BPNN) with Levenberg-Marquardt (LM) learning rule are scarce in the literature. The second case study has been solved using Neural Network Embedded Multiobjective Genetic Algorithm (NNEMOGA) [9]. As such we show the comparison of ANN-HMH with NNEMOGA for the second case study and it is found that ANN-HMH has better performance results in terms of convergence and diversity points of view (Fig.15).

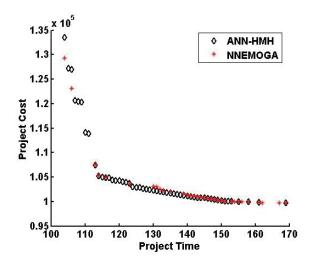


Fig. 15. Tradeoff Points of the final generation population by ANN-HMH and NNEMOGA: Second case study

For comparison purpose convergence criteria and genetic parameters are kept same for both ANN-HMH and NNEMOGA. Genetic Parameters—total initial population for the first generation (Parent + offsprings) and muta-

tion rate  $(p_m)$  are selected as 540 (60+480) and 0.02 respectively for both approaches. It should be noted that in the case of ANN-HMH the total initial population, which is 540, comprises 60 parents and 480 offsprings where as in the case of NNEMOGA the total initial population (540) comprises parents only. ANN-HMH and NNEMOGA are run 10 times within same computational environments (IntelCore2Duo CPU, 1.8 GHz with 2 GB RAM) and found that ANN-HMH gives the best tradeoff points in 37 generations (average) while NNEMOGA gives the best tradeoff points in 81 generations (average). The average time to converge to the final tradeoff profile is 331.13 seconds for ANN-HMH and 481.36 seconds for NNEMOGA, which clearly illustrates the superiority of the proposed ANN-HMH technique.

#### 10. Conclusions

The integrated ANN-HMH approach successfully demonstrates the realistic nature of TCT analysis and it does not place any restrictions on time-cost relationship of project activities. Three case studies have been studied to understand the feasibility and accuracy of the ANN-HMH approach. Since the nonlinear problems considered in this paper closely represent real world problems and the solutions are distributed providing more options in the solution space, the approach provides a comprehensive tool to project managers to analyze their time-cost optimization decisions in a more flexible and realistic manner and can help to choose the best alternative over the TCT profiles to execute the real-life projects.

## Acknowledgments

The authors gratefully acknowledge the help provided by Dr. Kamal Srivastava (Dayalbagh Educational Intitute, Dayalbagh, Agra) and Dr. Mohammed Usman (Jaypee University of Information Technology, Waknaghat, Solan).

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